

Corporate Services 2026 Proposed Operating Budget

Presenter: Laurie Farquharson, Chief Financial Officer

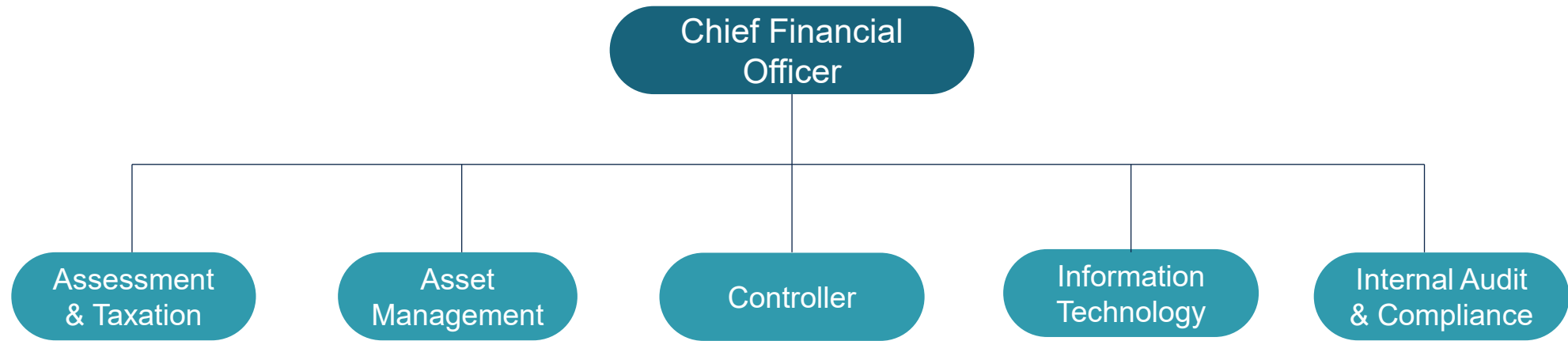
Department: Corporate Services

Meeting Date: February 3 - 5, 2026



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

Corporate Services



Corporate Services

Department Mandate:

The Corporate Services department provides a broad range of services to both internal and external customers. The department is committed to ensuring the health, long term strategy, and integrity of services in a collaborative and transparent manner. The department fosters innovation, accountability, and service integration to enhance municipal operations and support Council's strategic priorities.

The branches within the Corporate Services department provide a diverse range of support services to the Municipality's operating departments.



Corporate Services

Corporate Services	2025 Actuals*	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)	2027 Plan	2028 Plan
Revenues						
Sales and User Charges	374,623	421,700	422,100	400	434,763	447,806
Penalties and Costs on Taxes	224,431	292,000	298,400	6,400	307,352	316,573
Other Revenue	616,668	856,933	725,580	(131,353)	747,347	769,768
Total Revenues	1,215,722	1,570,633	1,446,080	(124,553)	1,489,462	1,534,147
Expenses						
Salaries Wages and Benefits	19,702,902	27,909,846	29,567,237	1,657,391	30,454,254	31,367,881
Contracted and General Services	14,044,032	20,407,054	25,259,877	4,852,823	26,017,673	26,798,204
Purchases from Other Governments	13,335	17,780	16,830	(950)	17,335	17,855
Materials Goods Supplies and Utilities	874,784	1,380,920	1,619,169	238,249	1,667,744	1,717,776
Provision for Allowances	(57,799)	49,100	69,340	20,240	71,420	73,563
Bank Charges and Short-Term Interest	235,527	263,240	329,900	66,660	339,797	349,991
Other Expenditures	2,135	14,580	3,310	(11,270)	3,409	3,512
Total Expenses	34,814,916	50,042,520	56,865,663	6,823,143	58,571,632	60,328,782
Net Impact	(33,599,194)	(48,471,887)	(55,419,583)	6,947,696	(57,082,170)	(58,794,635)



Corporate Services

	2025 Approved Budget	2025 Actuals*	2026 Proposed Budget	Increase (Decrease)
2026 Personnel Cost				
	27,909,846	19,702,902	29,567,237	1,657,391

	2025 Actual FTE's*	2025 Vacancies *	2026 Proposed FTE's	Increase (Decrease)
2026 Number FTE's				
	183	16	186	3

**as of September 30th, 2025*



Office of the CFO

Office of the CFO	2025 Actuals*	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)
Revenues				
Revenue	-	-	-	-
Transfers from Reserves	-	-	-	-
Total Revenues	-	-	-	-
Expenses				
Salaries Wages and Benefits	339,338	456,410	604,264	147,854
Contracted & General Services	355,756	525,430	1,526,435	1,001,005
Materials Goods Supplies & Utilities	7,626	10,800	16,900	6,100
Other Expenditures	-	-	-	-
Total Expenses	702,720	992,640	2,147,599	1,154,959
Net Impact	(702,720)	(992,640)	(2,147,599)	1,154,959

**as of September 30th, 2025*



Assessment & Taxation

Assessment & Taxation	2025 Actuals*	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)
Revenues				
Revenue	347,279	379,700	383,100	3,400
Transfers from Reserves	-	-	-	-
Total Revenues	347,279	379,700	383,100	3,400
Expenses				
Salaries Wages and Benefits	1,554,244	2,132,612	2,288,691	156,079
Contracted & General Services	120,068	284,850	276,770	(8,080)
Materials Goods Supplies & Utilities	2,440	2,900	1,340	(1,560)
Other Expenditures	10,178	14,400	14,760	360
Total Expenses	1,686,930	2,434,762	2,581,561	146,799
Net Impact	(1,339,651)	(2,055,062)	(2,198,461)	143,399

*as of September 30th, 2025



Asset Management

Asset Management	2025 Actuals*	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)
Revenues				
Revenue	526,529	814,933	683,580	(131,353)
Transfers from Reserves	-	-	-	-
Total Revenues	526,529	814,933	683,580	(131,353)
Expenses				
Salaries Wages and Benefits	1,954,706	3,130,936	3,035,088	(95,848)
Contracted & General Services	4,860,862	7,266,735	6,602,471	(664,264)
Materials Goods Supplies & Utilities	3,970	4,800	13,950	9,150
Other Expenditures	-	-	-	-
Total Expenses	6,819,538	10,402,471	9,651,509	(750,962)
Net Impact	(6,293,009)	(9,587,538)	(8,967,929)	(619,609)

*as of September 30th, 2025



Controller

Contoller	2025 Actuals*	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)
Revenues				
Revenue	341,914	376,000	379,400	3,400
Transfers from Reserves	-	-	-	-
Total Revenues	341,914	376,000	379,400	3,400
Expenses				
Salaries Wages and Benefits	9,046,872	13,005,625	14,147,492	1,141,867
Contracted & General Services	221,006	336,694	372,895	36,201
Materials Goods Supplies & Utilities	40,100	151,320	141,290	(10,030)
Other Expenditures	182,864	329,847	404,380	74,320
Total Expenses	9,490,842	13,823,486	15,066,057	1,242,358
Net Impact	(9,148,928)	(13,447,486)	(14,686,657)	1,238,958

*as of September 30th, 2025



Information Technology

Information Technology	2025 Actuals*	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)
Revenues				
Revenue	-	-	-	-
Transfers from Reserves	-	-	-	-
Total Revenues	-	-	-	-
Expenses				
Salaries Wages and Benefits	6,406,285	8,518,404	8,733,150	214,746
Contracted & General Services	8,484,852	11,992,525	14,480,066	2,487,541
Materials Goods Supplies & Utilities	820,648	1,211,100	1,445,689	234,589
Other Expenditures	-	-	-	-
Total Expenses	15,711,785	21,722,029	24,658,905	2,936,876
Net Impact	(15,711,785)	(21,722,029)	(24,658,905)	2,936,876

*as of September 30th, 2025



Internal Audit & Compliance

Internal Audit & Compliance	2025 Actuals*	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)
Revenues				
Revenue	-	-	-	-
Transfers from Reserves	-	-	-	-
Total Revenues	-	-	-	-
Expenses				
Salaries Wages and Benefits	401,457	665,860	758,552	92,692
Contracted & General Services	1,488	820	2,001,240	2,000,420
Materials Goods Supplies & Utilities	-	-	-	-
Other Expenditures	156	240	240	-
Total Expenses	403,101	666,920	2,760,032	2,093,112
Net Impact	(403,101)	(666,920)	(2,760,032)	2,093,112

*as of September 30th, 2025



Corporate Services

Corporate Services	2025 Approved Budget	2026 Proposed Budget	Increase (Decrease)	2027 Plan	2028 Plan
Revenues	1,570,633	1,446,080	(124,553)	1,489,462	1,534,146
Expenses	50,042,520	56,865,663	6,823,143	58,571,632	60,328,781
Net Impact	(48,471,887)	(55,419,583)	6,823,143	(57,082,170)	(58,794,635)



Thank You



REGIONAL MUNICIPALITY
OF **WOOD BUFFALO**